

December 11, 2015

Mr. David Musyj  
President and Chief Executive Officer  
Windsor Regional Hospital  
1995 Lens Ave.  
Windsor, ON N8W 1L9

Ms. Janice Kaffer  
President and Chief Executive Officer  
Hotel Dieu Grace Healthcare  
1453 Prince Road  
Windsor, ON N9C 3Z4

Re: Economic Impact Assessment Study: New Windsor-Essex Hospitals System

Dear Ms. Kaffer and Mr. Musyj,

Thank you for sharing the Economic Impact Assessment Study: New Windsor-Essex Hospitals System (NEWHS) with our Board of Directors for review.

The Board of the WindsorEssex Economic Development Corporation unanimously endorsed and supported the economic impact assessment study relating to Windsor Regional Hospital and Hôtel-Dieu Grace Healthcare moving forward with a \$200M levy request from the City of Windsor and the County of Essex.

The new construction and redevelopment projects that include a single-site acute care hospital, new urgent care and satellite facility, redevelopment of the Ouellette Campus and HDGH Tayfour Campus will encourage continued and future growth in our region. The estimated creation of over 1100 jobs is significant in the Windsor-Essex region, which is still experiencing an unemployment rate that is higher than the provincial average.

We encourage the City of Windsor and County of Essex to act favourably on the request by Windsor Regional Hospital and Hôtel-Dieu Grace Healthcare for a \$200M levy request and to move forward as quickly as possible.

Kind Regards,



Marty Komsa  
Chair, Board of Directors



Rakesh Naidu  
Chief Executive Officer (Interim)