



MINUTES of the **BOARD OF DIRECTORS** meeting held on **Thursday, June 3, 2021**, 17:00 hours, via ZOOM, live streamed on YouTube.

PRESENT VIA ZOOM:

Anthony Paniccia, Chair

Genevieve Isshak

Paul Lachance

Michael Lavoie

Penny Allen

Cynthia Bissonnette

Dr. Laurie Freeman

Arvind Arya

Dan Wilson

Patricia France

Pam Skillings

Dr. Wassim Saad (ex-officio, non-voting)

David Musyj (ex-officio, non-voting)

Karen Riddell (ex-officio, non-voting)

STAFF VIA ZOOM:

Executive Committee

REGRETS:

Dr. Larry Jacobs (ex-officio, non-voting)

Dr. Anil Dhar (ex-officio, non-voting)

1. CALL TO ORDER:

The meeting was called to order at 1700 hours with Mr. Paniccia presiding as Chair, and Ms. Sutherland recording the minutes.

2. DECLARATIONS OF CONFLICT OF INTEREST:

None declared.

3. PREVIOUS MINUTES:

The minutes of the May 6, 2021 Board meeting had been previously circulated.

MOVED by P. Lachance, **SECONDED** by P. France and **CARRIED**

THAT the minutes of the May 6, 2021 Board of Directors meeting be approved.

This is the last week to order Sail into Summer tickets. Tickets can be ordered by visiting the WRH website. The WRH annual golf tournament is scheduled for September 15, 2021.

M. Paniccia reminded everyone of the Annual General Meeting to take place June 24, 2021 at 1700 hours.

4. REPORT FROM THE PRESIDENT & CEO:

Mr. Musyj reported. Highlights from his report are as follows:

- i) Out of region transfers – K. Riddell provided the update. Work continues to support our regional and provincial partners. To date WRH has accepted 69 ward/ non-critical

care patients. To date 83 have been discharged back home with 4 remaining in the ICU. This was very challenging for the families being far away from their loved ones and our teams did a great job connecting with them. We are relieved to see the numbers declining as our staff are tired, it has been a long 16 months. Hoping to see them take some well-deserved vacation over the summer. It has been incredible to be in a position to be able to help these out of region patients. We are very proud of the WRH staff. We could be seeing more Manitoba transfers into our region over the next couple of days to weeks.

- ii) Information was presented on getting to the other side of the pandemic and how to stabilize the health system and workforce to ensure available capacity to recover from COVID-19. There are four (4) categories with timelines – Stabilize, Transform, Restore and Sustain. This gives an idea of what is being planned.
- iii) New names for Variants of Concern (VOC) – our focus is on the alpha variant formally known as the UK variant and the delta formally known as the India variant. There are also Variants of Interest and these are variants that have been identified but are not yet concerning.
- iv) Vaccinations – 58.3% of Canadians have received at least one dose. Overall we have done very well as a country. However, only 5.7% of our population has received a second dose and Canada has the largest gap between first and second doses. The US reported they will be donating 25 million vaccines this month. 19 million doses will be put into Covax and 6 million will go to regional priorities and partner recipients including Canada. This helps but is not the ultimate solution.

Dr. Saad explained the impact of one dose versus 2 doses. Two doses offer 95% protection however these numbers go out the window when dealing with a VOC. One dose is not enough to protect us in a possible fourth wave driven by variants. In order to keep things moving along and open the economy we must ensure we have second doses available for everyone. Vaccination supply remains an issue. Dr. Saad wrote a letter to the Prime Minister expressing concern about the lack of action to expedite the vaccination of thousands of Canadians in order to save lives.

Local WE vaccination statistics were presented by age group. Mr. Musyj noted that we will continue to push the younger age groups. The development of a vaccine passport may assist with this and we should have a better picture in the next few months.

- v) Mr. Musyj provided information on the Government of Canada’s recommendations with respect to the border and what could be coming with respect to testing and screening. The return to Canada could be the issue and could be difficult depending on how many doses you have received.

5. REPORT FROM SCHULICH:

Dr. Jacobs was unable to attend the meeting and had not submitted a written report.

6. Financial Presentation & Treasurer’s Report

Ms. Allen reported.

Slide 2 – Statement of Operations Overview:

- Year-end surplus for hospital operations - \$2,860,000
- The individual budget line deficits are due to COVID-19 expenses and are offset overall by the Ministry funding surplus
- Largest variance is in salaries and wages and includes \$7 million in pandemic pay
- The remaining salaries and wage variance is due to COVID-19 staffing requirements
- Other supplies variance is due to equipment costs required for COVID-19 and includes costs to set up and equip the Field Hospital.

Slide 3 – Ministry Support of COVID-19 Extraordinary Costs:

The Ministry of Health indicated early on at the start of the pandemic that they would support Hospitals for Extraordinary Costs that they would incur as a result of COVID-19. The Ministry came through with the following:

- Incremental COVID-19 operating funding of \$51.2 million
- Provided funding to lost Hospital revenues in the amount of \$5.5 million. The lost revenues were in the areas of parking, retail food operations and preferred accommodations just to name the major ones.
- The Ministry allowed the use of unearned volume funding for QBPs, neuro, cardiac and wait times to be applied to remaining cost pressures in the amount of \$9.5 million
- Temporary physician funding was provided in the amount of \$5 million
- Pandemic Pay for qualified staff was in the amount of \$7 million
- Total \$78.2 million

Slide 4 – Broad-Based Reconciliation Process:

The Ministry of Health has mandated the following process to apply the funding available to ensure that hospitals balance their books:

- Step 1 – recognize COVID-19 incremental expense funding to the amount provided by the MOH.
- Step 2 – recognize unearned volume funding (QBP/Neuro/Wait Time etc.) to remaining costs pressures
- Step 3 – recognize the funding provided for lost revenues against hospital operations and clinical activities.

Slide 5 – Comparative Volume Data:

The last slide shows patient volumes for fiscal 2020-2021 compared to the budget as well as prior fiscal year 2019-2020 actuals:

- All volumes are below budget and prior year with the exception of community service visits as this includes the Assessment Centre visits which totaled 104,986 in the fiscal year.

7. CONSENT AGENDA:

MOVED by P. Allen, **SECONDED** by P. Skillings and **CARRIED**

THAT the report from the May 25, 2021 Finance/Audit & Resources Committee meeting be accepted.

Thank you to Mr. Fathers and the WRH Team for their hard work and keeping their eye on the ball.

8. NEW BUSINESS:

a) Statement of Endorsement – Community Wealth Building Report

Mr. Musyj reported and explained the concept of a community benefits plan. WRH would not bind ourselves to the plan but would adhere to the principles of a community benefits plan.

MOVED by C. Bissonnette, **SECONDED** by Dr. Freeman and **CARRIED**

THAT IT WAS RESOLVED THAT as a ProsperUs partnering organization, Windsor Regional Hospital supports the principles of community wealth building as outlined in the report entitled “Building Community Wealth – What is Possible in Rural, Small and Mid-Sized Communities” based on the following our principles:

- Identifying and Addressing Community interests and concerns
- Transparent, Inclusive, and Accessible Development
- Meaningful, Measurable, and Accountable Benefits
- Standardized Data Collection

9. CORRESPONDENCE/PRINTED MATTER:

a) Media Report

10. BOARD MEMBER QUESTIONS, COMMENTS OR NOTICES OF MOTIONS:

None

11. DATE OF NEXT REGULAR MEETING:

Thursday, September 9, 2021, 1700 hrs VIA: ZOOM

12. ADJOURNMENT:

There being no further business to discuss, it was

MOVED by P. Skillings, **SECONDED** by A. Arya and **CARRIED**

THAT the June 3, 2021 Board of Directors meeting be adjourned at 1800 hours.

Anthony Paniccia, Chair
Board of Directors
/ds

Dawn Sutherland
Recording Secretary